Copy of SUR COVID-19 - detailed report EXCLUDING COMPLETED ACTIONS

Report Author: Faith Bowman **Generated on:** 27 August 2021



Rows are sorted by Risk Score

Risk no, title, creation date, owner	Risk Description (Cause, Event, Impact)	Current Risk Rating & S	Score	Risk Update and date of update	Target Risk Rating & Score	Target Date/Risk Approach	Current Risk score change indicator
CVD19 SG PROP 01 Impact on investment portfolio (SUR)	Cause: The presence of COVID 19 has affected business and trade resulting in: . Reduced trade . Reduced investment transactions . Reduced lettings transactions . Longer development and refurbishment timelines . Impact on valuations Event: The presence of COVID 19 impacts on the City Surveyors business, namely collection of rental income Effects: Through COVID 19 and the lockdown and resultant working from home tenants are not able to pay their rental payments leading to rent arrears or forfeit leases on managed/FR&I tenants, confidence in the City of London Corporation and the City of London is damaged	Impact		Turnover rents for 'at risk' tenants was agreed in November 2020 for a one-year period with a five-year period for Leadenhall Market tenants. The moratorium on enforcement action has been extended to March 2022. Thereby making rent collection difficult. The Government is considering a binding arbitration process. The department has therefore been keen to reach negotiated settlement with tenants regarding their arrears prior to April 2022. For Bridge House Estates properties, decisions are made in the best interests of the charity. 17 Aug 2021	Impact 8	31-Dec- 2021	Constant

Nicholas Gill				

Action no	Action description	Latest Note	Action owner	Latest Note Date	Due Date
CVD19 SG PROP 01b	Monthly Payments	Move to monthly rent collections where requested. This continues to be offered for all directly managed and FR&I tenants (this does not apply to ground rents).	Nicholas Gill	17-Aug- 2021	31-Dec- 2021
CVD19 SG PROP 01h	Rent concessions & turnover rent	Rent concessions have been provided for March, June and September quarters and for some tenants for the December quarter. Turnover rents continue to be offered for the December quarter onwards. No further rent concessions are proposed. IPG continue to monitor the peer group. Now looking to reach agreement with tenants regarding their arrears ahead of the binding arbitration process as proposed by the government. There will be further reports on a case-by-case basis to Members		17-Aug- 2021	31-Dec- 2021
CVD19 SG PROP 01i	Rent Arrears	Being reviewed on a regular basis, and bi-monthly dashboard updates are being provided to Members. The government have extended the landlord restraint on legal action against tenants for non-payment of rent until March 2022. As a result arrears are likely to increase	Nicholas Gill	17-Aug- 2021	31-Dec- 2021
CVD19 SG PROP 01j	Monitor Impact	IPG to Monitor the impact on; . Reduced trade . Capacity of our tenants' ability to pay their rent . Investment transactions . Letting transactions . Refurbishments and Developments	Nicholas Gill	17-Aug- 2021	31-Dec- 2021
CVD19 SG PROP 01k	Snapshot reporting	With the assistance of Chamberlain's Department, a regular snapshot of rental collection (deferrals and rent frees) is being produced and monitored.	Nicholas Gill; John James	17-Aug- 2021	31-Dec- 2021

Risk no, title, creation date, owner	Risk Description (Cause, Event, Impact)	Current Risk Rating & Sco	ore Risk Update and date of update	Target Risk Rating & Score	Target Date/Risk Approach	Current Risk score change indicator
CVD19 SG PROP 02 Property Projects (SUR)	Cause: The on-going presence of COVID 19 has impacted Capital Projects delivery. Event: The restrictions as a result of COVID-19 impacts on the delivery of Capital Projects for the City of London Corporation. Effects: Due to the restrictions as a result of COVID-19 Capital Projects by the Property Project Group will be affected resulting in project delays and financial consequences. (this can include shortages in labour or materials, or slowing of work due to PHE H&S guidance)	Impact	PHE continue to update their guidance for contractors and workers on site. The City will continue to monitor these updates for any impact on project delivery. There has been a reduction in the levels of contractors returning tenders. It is uncertain as to the cause of this reduction and this is being tracked. We have been informed by some statutory undertakers that they will only be attending critical projects. If this policy persists this will impact project delivery. The department has been monitoring the implications of the lockdown easing, and how this impacts project delivery. 17 Aug 2021	Impact 12	31-Dec- 2021	Constant

Action no	Action description		Latest Note Date	Due Date
	authority fees	Reduced prelims valued to the contractor if there is reduced resource on site; ask parties to demonstrate what additional costs are for, and which contractual clause it relates to; negotiate additional fees upfront ahead of agreeing start on site. Contractors have recently experienced issues obtaining insurance and these costs may be passed along to the CoL. Whilst initial results seem to be positive for the City, this will continue to be monitored.	U	31-Dec- 2021

CV19 SG PROP 02i	•	1 3 8 8	Obadara		31-Dec- 2021
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Risk no, title, creation date, owner	Risk Description (Cause, Event, Impact)	Current Risk Rating	& Score	Risk Update and date of update	Target Risk Rating & Sco	core	Target Date/Risk Approach	Current Risk score change indicator
CVD19 SG PROP 03 Property Projects - Site Closure (SUR) 28-May-2020 Ola Obadara	Cause: COVID 19 and current or future PHE guidance. Event: Site cannot comply with current, or potential future PHE guidance and social distancing requirements Effects: Site shutdown until a point where social distancing requirements and PHE guidance allows a return to work.	Impact	8	This risk reflects the fact that it will not be possible to recommence work at some sites due to current PHE and HSE guidance — particularly in relation to social distancing. Potential future PHE guidance may also mean further site closures. Construction Leadership Council (CLC) regularly update guidance. The City is monitoring these updates for any impact on site productivity / availability. As contractors have returned to site, progress is being made across the piece, but some sites may need to shut in the future. Some contractors are undertaking their own risk assessments and instituting site rules above PHE guidance. The department has been monitoring the implications of the lockdown easing, and how this impacts project delivery 17 Aug 2021	Impact	8	31-Dec- 2021	Constant

Action no	Action description			Latest Note Date	Due Date
CVD19 SG	Contractual risks	The responsibility for delays, disruption and commercial risks are typically spelled out in	Ola	17-Aug-	31-Dec -

PROP 03a	construction contracts and appropriately allocated to the party in the best position to mitigate such risks. Delays caused by COVID-19 impacts may be covered under a force majeure or similar clause of the contract. Contractors will argue that COVID-19 related delays were wholly unforeseeable and outside of the contractor's control, and therefore the contractor should not be held responsible. Under these circumstances, many contracts entitle the contractor to a time extension of the project completion date, and some contracts also allow for the contractor's recovery of increased performance costs. For new contracts, these will account for Covid-19 and these 'contractual risks' will be built into the price and timeframes — although it should be noted that Covid-19 remains a fluid challenge, and future changes to SOPs may result in increased risk.	2021	2021
CVD19 SG PROP 03b	F 7	17-Aug- 2021	31-Dec- 2021